Title: Passport Fees Impact Assessment IA No: HO0305 Impact Assessment (IA)								
RPC Reference No	o:		Date: 09/01/2018					
Lead department	or agency: Hom	_	Stage: Final					
Other department	s or agencies:	Source of int	tervention	n: Domestic				
		-	Type of mea			slation		
			=	Contact for e				
					-			
Summary: Intervention and Options RPC Opinion: N/A								
		Cost of Preferred (or more like	kely)) Option	_			
Total Net Present Value	Business Net Present Value	Net cost to business per year (EANDCB in 2014 prices)		ne-In, ree-Out	Busines Status	ss Impact Ta	arget	
£m	£m	£m	N/	Α	N/A			
What is the proble	em under conside	eration? Why is government	inte	rvention nece	ssary?			
), provision was made for the post of British citizens crossing the			ver the full	costs of adı	ministering	
		full cost recovery, including the full cost recovery immediately						
UK passport holder falls to taxpayers. T to the Exchequer of the Exchequer	rs consume resour This proposal is for f providing the ove ng to reflect in our c	the intended effects? ces when they use their passp a fee increase which, while no rall Passport service by increase tharging framework the lower p take-up of applying online, through	t mo sing roce	ving to full cost the charge to t essing costs of	t recovery, hose usinç online app	, does reduc g the service olications ove	e the cost e. er paper	
option (further det Passport fees are to: • Reflect passp applicants pay • Introduce a di applications c online services	tails in Evidence a matter for seconort related costs a fair share of the scount to passpoompared to tradits to facilitate future.	nsidered, including any alternables Indary legislation so no alternations in the fees that we charge overall cost of passport services for online applications in the paper-based application e savings and operating efficient in the UK and overseas we	ative ge f vice s, to ons a ienc	e to regulation or passports is provided by reflect the lo and to encounties	are availated and to extreme the Governous transfer and the costs arage char	able. The poensure that ernment. s of processinnel shift to	passport sing digital wards the	
	g urgent, compas							
		not be reviewed. If applicab	le, s					
Does implementation	on go beyond mini	mum EU requirements?			N/A	Media	Larre	
Are any of these or	ganisations in scor	oe?			Small No	Medium No	Large No	
What is the CO ₂ eq (Million tonnes CO ₂		greenhouse gas emissions?		-	Traded:		raded:	
I have read the Imp	act Assessment of the likely costs, l	and I am satisfied that, given benefits and impact of the lea		g options.	<i>dence, it r</i> ate:	represents a	2	

Summary: Analysis & Evidence

Description:

FULL ECONOMIC ASSESSMENT

Price Base	PV Base	Time Period	Net	Benefit (Present Val	ue (PV)) (£m)	
Year 2018	Year	Years 1	Low: 47.4	High: 50	Best Estimate:	50

COSTS (£m)	Total Tra (Constant Price)	ansition Years	Average Annual (excl. Transition) (Constant Price)	Total Cost (Present Value)
Low	0.1		Optional	Optional
High	2.6	1	Optional	Optional
Best Estimate	0.1			

Description and scale of key monetised costs by 'main affected groups'

The monetised costs associated with this fee increase are short term one off costs. It is estimated that the costs of a system change will be at most circa £100k. HMPO will also incur a further one off cost of up to £2.5m in order to implement some contingency measures in anticipation of a potential surge in demand. HMPO do not anticipate that there will be further ongoing costs beyond the considered one off costs.

Other key non-monetised costs by 'main affected groups'

It is not anticipated that there will be any significant behavioural impact as a result of the change in pricing, and therefore no significant non-monetised costs associated with the proposed fee increase.

BENEFITS (£m)	Total Tra (Constant Price)	ansition Years	Average Annual (excl. Transition) (Constant Price)	Total Benefit (Present Value)
Low	Optional		Optional	Optional
High	Optional	1	Optional	Optional
Best Estimate	50			

Description and scale of key monetised benefits by 'main affected groups'

HMPO is expected to receive additional income of up to £50m in the financial year 2018-19 from the proposed fee increase. Expected income beyond 2018-19 is more uncertain, but it is expected that as the proportion of applications made online increases, income will decrease and cost saving efficiencies will be enabled, this process will support cost savings planned through the Spending Review period.

Other key non-monetised benefits by 'main affected groups'

Differential pricing should help move applicants towards the online application channel, and therefore help achieve operational savings.

Key assumptions/sensitivities/risks

Discount rate

The key assumptions are: the assumption of a 50:50 split between online and postal applications after the introduction of differential pricing. A negligible behavioural impact from higher prices; as the price rise is small relative to the cost of activities associated with passport use.

BUSINESS ASSESSMENT (Option 1)

Direct impact on bu	usiness (Equivalent A	Annual) £m:	Score for Business Impact Target (qualifying
Costs:	Benefits:	Net:	provisions only) £m:

1. Problem under consideration

The Borders, Immigration and Citizenship System (BICS) faces significant financial pressures over the next few years which it will look to meet through a combination of cost reduction and increased income.

In the Immigration Act 2016 (The Act) provision was made for the passport fee to cover the cost of British citizens crossing the UK border, in the same way that it makes a contribution to the costs of consular assistance provided by The FCO (known as the Consular premium).

Her Majesty's Passport Office (HM Passport Office) processes over six million passport applications each year. HM Passport Office is making continued efforts to reduce operating costs. The main elements of this effort are:

- The majority of customers will apply online in a digital form, including uploading digital photos and supporting documents.
- Any paper documents that HM Passport Office needs in support of an application will be minimised as much as possible.
- Applications will be subject to automated checks where relevant and possible.
- More value added optional services will be offered, including different delivery options with the option to purchase these additional premium services.

The outcome of this effort will be that HM Passport Office will be a more customer focused modern organisation that has a significantly smaller estate, a smaller workforce, a cheaper and more flexible IT infrastructure, and a reduced corporate centre.

A move towards full cost recovery as permitted by the Immigration Act 2016 will reduce the cost to the Exchequer of providing the overall Passport service by increasing the charges to those using the service. Not moving to full cost recovery now anticipates costs reducing over time.

The Equality implications of this policy and potential mitigations have been fully explored in a Policy Equality Statement.

2. Rationale for intervention

The charging structure and fee levels for UK passports have not been changed since the 2016 Immigration Act came into force. The Act provides that passport income cannot exceed the full cost of providing the service, but enables the Home Office to take into account wider passport-related costs, such as processing UK nationals at the UK border, to form part of the service costs. UK passport holders consume resources when they use their passports at the UK border, the cost of which currently falls to taxpayers. Inclusion of at least part of this resource consumption into the passport fee would bring the cost to British nationals more into line with visa fee payers, who also bear the cost of their UK border transactions through the fees we charge for entry clearance.

It is estimated that a paper application will cost circa £15.50 more than an online application to process once the fully automated process has been rolled out. Therefore, a fee change is an opportunity to reflect the lower processing costs of online applications, and accelerate customer take-up of applying online, through a price differential depending on the service used. This would meet Managing Public Money rules that allow HM Passport Office to differentiate pricing where this is supported by different cost drivers.

3. Policy objectives

The policy Objectives for the passport fees increase are to:

- Reflect passport related costs in the fees that HMPO charges for passports.
- Increase fees for priority services in the UK and overseas where a willing market already exists, whilst not disadvantaging compassionate cases.
- Ensure that passport applicants contribute significantly towards the overall cost of passport services provided by the Government.
- Introduce a discount to passport fees for online applications, to reflect the lower costs of processing online applications compared to traditional paper based applications.

4. Options Considered

As this is a final impact assessment the options considered are a do-nothing option, where passport fees remain at the current level, (including the increase to fees for premium services agreed by HMT in October 2017) and a preferred option where passport fees are increased by the amounts currently envisaged.

Do Nothing

Under the do-nothing option, standard passport fees would remain at the 2016 level while premium charges would be increased in line with changes approved by HMT in October 2017.

Preferred Option

Under the preferred option, HM Passport Office will move to a partial cost recovery model, and provide incentives for customers to move to online channels in the form of a discount for users of online applications. Table 4.0 shows the proposed change to fees in March 2018.

Table 4.0 - Proposed Fee Increases

	PASSPORT APPLICATIONS MADE IN THE UNITED KINGDOM					
A.	Administering an application for a 34 page passport made in the United					
	Kingdom, including an application for replacing an expired passport,					
	replacing a passport of restricted validity with a new passport of full					
	validity, issuing a new passport with amended personal details or					
	replacing a lost or stolen passport and, if the application is successful,					
	issuing a 34 page passport —					
	(a) for an application made by post —					

		(i)			icant is 16 years of age or over but was September 1929	£85		
		(ii)			icant is under 16 years of age	£58.50		
	(b)	for ar	application	application made online —				
		(i)			icant is 16 years of age or over but was September 1929	£75.50		
		(ii)	where the a	appli	cant is under 16 years of age	£49		
	(c)		for an appli service —	icati	on made online using the premium collect			
			(i)		nere the applicant is 16 years of age or over t was born after 2nd September 1929	£177.00		
			(ii)	wh	nere the applicant is under 16 years of age	£151.00		
			(iii)		nere the applicant was born on or before d September 1929	£77.50		
	(c)	for ar	application	mac	le in person –			
		(i)	using the fa	ast tı	rack service			
			(aa)		where the applicant is 16 years of age or over but was born after 2nd September 1929	£142.00		
			(bb)		where the applicant is under 16 years of age	£122.00		
			(cc)		where the applicant was born on or before 2nd September 1929	£42.50		
		(ii)	using the fa	ast tı	ack collect service			
			(aa)		where the applicant is 16 years of age or over but was born after 2nd September 1929	£164.50		
			(bb)		where the applicant is under 16 years of age	£142.00		
			(cc)		where the applicant was born on or before 2nd September 1929	£65.00		
		(iii)	using the p	rem	ium service			
			(aa)		where the applicant is 16 years of age or over but was born after 2nd September 1929	£177.00		
			(bb)		where the applicant is under 16 years of age	£151.00		
			(cc)		where the applicant was born on or before 2nd September 1929	£77.50		
В.	King repla valid repla issui	dom, in cing a lity, issued to the cing a lity a li	ncluding an a passport of ruing a new p lost or stolen page passpo	appli estri assp n pas ort —				
	(a)	(i)	application		icant is 16 years of age or over	£95		
		(1)	where the a	սիհп	icani is 10 years of age of over	273		

		(ii)	where the	applicant is under 16 years of age	£68.50		
	(b)	for an	l application	n made online —			
		(i)	where the	applicant is 16 years of age or over	£85.50		
		(ii)	where the	where the applicant is under 16 years of age			
	(c)		for an app service	lication made online using the premium collect			
			(i)	where the applicant is 16 years of age or over	£187.00		
			(ii)	where the applicant is under 16 years of age	£161.00		
	(c)	for an	application	n made in person —			
		(i)	using the	fast track service			
			(aa)	where the applicant is 16 years of age or over	£152.00		
			(bb)	where the applicant is under 16 years of age	£132.00		
		(ii)	using the	fast track collect service			
			(aa)	where the applicant is 16 years of age or over	£174.50		
			(bb)	where the applicant is under 16 years of age	£152.00		
		(iii)	using the	premium service			
			(aa)	where the applicant is 16 years of age or over	£187.00		
			(bb)	where the applicant is under 16 years of age	£161.00		
C.	Unit	ed King		cation for a collective passport made in the f the application is successful, issuing a			
	(a)		for an a	pplication made by post	£39.00		
	(b)		for an a	pplication made in person	£54.00		
	trave "Eur pass	el docur copean a ports be	nent issued agreement of etween the i	sentry a collective passport is "a collective to parties of young persons pursuant to the on travel by young persons on collective member countries of the Council of Europe" December 1961"(a).			
D.	Arra appli	nging thication	he return of or up to fou	supporting documents accompanying an ar applications made in the United Kingdom for art or passports (as the case may be)	£5.00		
		SPORT GDOM	APPLICA'	TIONS MADE OUTSIDE THE UNITED			
E.	Adm Unite passp of ful repla issuir						

(a)

but was born after 2nd September 1929

where the application is made by post and the applicant does

not fall within paragraphs (c) to (f) –

(i) where the applicant is 16 years of age or over,

£95.50

⁽a) European agreement on travel by young persons on collective passports between the member countries of the Council of Europe" done at Paris, on 16th December 1961 (Council of Europe - European Treaty Series - No. 37).

		(ii)	where the applicant is under 16 years of age	£65.50
	(b)		pplication is made online and the applicant does	
		not fall with	in paragraphs (c) to (f) below – where the applicant is 16 years of age or over,	£86
			but born after 2nd September 1929	200
		(ii)	where the applicant is under 16 years of age	£56
	(c)	where the a		
		(i)	a member of, or attached to, Her Majesty's Diplomatic Service, and the passport is applied for by the applicant in his or her official capacity	£75.50
		(ii)	an officer of her Majesty's Government, and the passport is applied for by the applicant in his or her official capacity	£75.50
	(d)	where the a	pplicant is —	
				20.5
		(i)	a member of, or attached to, Her Majesty's Armed Forces, and the application is made in accordance with the procedure whereby applications are checked and submitted to Her Majesty's Passport Office by Armed Forces personnel who are nominated for that purpose	£85
		(ii)	a member of, or attached to, Her Majesty's Armed Forces, and applies online	£75.50
	(e)		sport is applied for by the applicant as a of a person falling within paragraph (c) and the	
		(i)	16 years of age or over	£75.50
		(ii)	under 16 years of age	£49
	(f)		a passport is applied for by the applicant as a dant of a person falling withinparagraph (d) and the	
		(i)	16 years of age or over and applies online	£75.50
		(ii)	under 16 years of age and applies online	£49
		(iii)	16 years of age or over and applies by post	£85
		(iii)	under 16 years of age and applies by post	£85 £58.50
F.	United K passport, of full va replacing providing	(iv) tering an applicating application app	under 16 years of age and applies by post cation for a 50 page passport made outside the ding an application for replacing an expired assport of restricted validity with a new passport a new passport with amended personal details or n passport and, if the application is successful, ssport –	
F.	United K passport, of full va replacing	(iv) tering an applicating application app	under 16 years of age and applies by post cation for a 50 page passport made outside the ding an application for replacing an expired assport of restricted validity with a new passport a new passport with amended personal details or n passport and, if the application is successful, ssport — pplication is made by post and the applicant does	
Ŧ.	United K passport, of full va replacing providing	(iv) tering an applicating application app	under 16 years of age and applies by post cation for a 50 page passport made outside the ding an application for replacing an expired assport of restricted validity with a new passport a new passport with amended personal details or n passport and, if the application is successful, ssport –	

	(b)	where the application is made online and the applicant does	
		not fall within paragraphs (c) to (f) below –	
		(i) where applicant is 16 years of age or over	£96
		(ii) where applicant is under 16 years of age	£66
G.	Arranging	delivery of a passport for an application made outside the	
		ngdom for a 34 or 50 page passport and if the application is	
	successfu	I delivering the passport —	
	(a)	to an address in the United Kingdom (including British	£5.00
		Forces Post Office address)	
	(b)	to a United Kingdom embassy, High Commission or	£11.41
		consulate by diplomatic channels	
	(c)	to an address, not being one of the above, specified by the	£9.70
		applicant or the Secretary of State	
H.		the return of supporting documents accompanying an	
		n or applications (up to a maximum of 4 applications) made	
	outside th	e United Kingdom for a 34 or 50 page passport —	
	(a)	to an address in the United Kingdom	£5.00
	(b)	to an overseas address specified by the applicant or Secretary	£10.16
	(-)	of State, where the applicant (or one of the applicants) was	
		born after the 2nd September 1929	
I.	Forwardin	ng an application or up to four applications made outside the	
		ngdom for a 34 or 50 page passport to a passport office in the	
		ngdom to be administered —	
		where the applicant (or one of the applicants) was born after	£13.31
		2nd September 1929	

5. Monetised costs and benefits

The following sections presents the analysis on additional costs and benefits of the preferred options compared to the do-nothing option. We have considered direct and indirect costs and benefits.

Do nothing option

The 'do nothing' option would be to maintain the current fee structure with passports, as outlined in the Table above. Under this option, it is assumed that 35% use online applications and 65% apply for paper passports.

Preferred option

The preferred option is to move to a differentiated pricing passport system, allowing the online application route to cost £9.50 less than the proposed postal fee, reflecting lower processing costs. It is assumed that under this 50% apply online and 50% use a paper application. It is assumed that the increase incurs no further behavioural response, as the additional cost is unlikely to affect demand for a passport.

Costs

Direct Costs

Firm quotes are yet to be received from suppliers however, based on previous fee changes it is estimated that one-off costs associated with the systems change will be at most circa £100k. It is not anticipated that there will be any ongoing costs associated with the fees change. The increase in fee could lead to a surge, which could incur an additional short term one off cost – this is discussed below.

Indirect Costs

There could be costs that might result from behavioural impacts, however because the rise in the passport fee level is small relative to the cost of activities associated with the use of a passport¹ it is not anticipated that there will be any significant additional costs of this policy beyond the direct costs outlined above.

Benefits

Direct Benefits

It is anticipated that the passport fee increases being enabled by this SI would bring in up to an additional £50m income in 2018-19, assuming approximately 50% of applications are received through the online channel, against c.35% on average this financial year to date².

Additional revenue beyond 2018-19 is more uncertain, but it is expected that the proportion of applications made online will increase year-on-year, reducing income, but also enabling efficiencies to be realised within the service, as applications made online are cheaper for the organisation to process. It is estimated that a paper application will cost around £15.50 more to process once the fully automated process has been rolled out. Every 10% of additional applications made online will reduce income by an estimated £5.5m, and reduce costs by £9m thus helping HMPO to deliver operational savings.

Indirect Benefits

Differential pricing of online and postal application routes provides a financial incentive to use the less expensive online route. HMPO anticipate that in the first year the behavioural impact of this will result in 15% of total applications shifting from postal to online³. There may be ongoing benefits associated with the behavioural impact of differential pricing; differential pricing may accelerate growth in online uptake, thus helping to achieve operational savings.

Short Term Surge

Historic fee increases have been associated with surges in demand during the period between which fee increases are made public knowledge and the implementation date. While past fee increases have coincided with HMPO's low demand period this increase coincides with a higher demand period, potentially amplifying any adverse impacts.

Based on limited experience of passport fee increases during peak demand periods, HMPO has identified that up to 200 additional staff may be needed to handle extra demand that may occur between the fee increase becoming public knowledge and the new fees coming into force. It has been estimated that this will cost between £1.5-£2.5m. HMPO are reviewing their operational contingency planning activity to ensure demand can be serviced without significant impact on customer experience.

It should be noted that a potential surge in demand would not be considered an increase in gross demand but a temporal demand shift from the period post fee increase to the period before. Those who bring forward their application from after the fee increase to before would be subject to the old fee structure rather than the new. HMPO would therefore not benefit from increased revenue associated with the fee increase for this portion of passport demand, this may result in short term revenue increases after implementation being lower than those forecasted.

6. Rationale and evidence that justify the level of analysis used in the IA (proportionality approach);

The proposed change in passport fees does not represent a substantial increase in fees, both for postal application and particularly for online applications, and based on existing evidence and insight, is not

¹ See Section 7 – Application Volumes for further details.

² An in-depth breakdown of this additional income cannot be published due to sensitivities surrounding the publication of Internal HMPO analysis.

³ See Section 7 – Application Channel for further details.

expected to generate large changes in volumes of passport applications. Therefore, the level of analysis presented in this impact assessment is considered proportionate to the policy change.

7. Risks and assumptions;

Application Channel

This is the first time that HMPO have introduced differential pricing for online and postal applications therefore; there is no empirical evidence that might provide insight into how the proportion of applications through each channel may shift as a result. The assumption that 15% of applicants will shift from postal to online, i.e. the post fee change split between postal and online will move from the current 65:35 to 50:50, is based on business insight and some limited customer research which introduces a degree of uncertainty.

Application Volumes

It is assumed that the increased fees proposed will have a negligible impact on total passport application volumes compared to volumes in the absence of the increase. The basis of this assumption is that the fee increase is small in comparison to the cost of activities associated with the use of a passport for example property purchase, holidaying abroad and employment. The following example is indicative of the low relative cost of passports compared to the cost of activities associated with their use; over the 10-year validity of a passport the average UK household spends circa £10,000 on package holidays abroad⁴. The proposed passport fee increase represents between a £7.2 and £30 increase in costs to the household over this period⁵, dependant on passport application route. This increase represents less than 0.5% of expenditure on package holidays abroad. Thus, the increase is likely to have a minimal impact on the demand for such activities. Based on this evidence we assume that application volumes are likely to be negligibly impacted.

It should be noted that this assumption is with respect to total annual demand volumes; the effect of the fee change on the distribution of in year demand in 2018/19 is considered in the *Short Term Surge* section.

8. Direct costs and benefits to business calculations (following BIT methodology);

Fees and charges are out-of-scope of the Business Impact Target.

9. Wider impacts

No further wider impacts have been identified at this stage.

10. Summary and preferred option with description of implementation plan.

If HMPO were to move to full cost recovery as permitted by the new legislation, the maximum additional income that can be secured is approximately £130m. This equates to an average increase of roughly £20 per passport. This proposal is for a lower rate of fee increase which while not moving to full cost recovery, does reduce the cost of providing the overall Passport service to taxpayers by increasing the cost to those using the service.

¹

https://www.ons.gov.uk/people population and community/personal and household finances/expenditure/bulletins/family spending in the uk/financial year ending march 2016

⁵ Assuming the household is made up of 2.4 persons

https://www.ons.gov.uk/peoplepopulationandcommunity/birthsdeathsandmarriages/families

It is estimated that a paper application will cost circa £15.50 more than an online application to process once the fully automated process has been rolled out. Therefore, a fee change is an opportunity to reflect the lower processing costs of online applications, and accelerate customer take-up of applying online, through a price differential depending on the service used. This would meet Managing Public Money rules that allow HM Passport Office to differentiate pricing where this is supported by different cost drivers.

HM Passport Office has identified a range of actions that will be taken to support customers to transfer to digital channels and to take advantage of the discounts available for online applications, and to mitigate any potential equality implications identified in the Policy Equality Statement.

The fee increase, if approved, will be effective from March and it is anticipated that there will be a surge in applications, between the date the increase is announced and the date of the increase being applied. HM Passport Office is identifying additional resources to deal with this expected surge and to maintain processing standards and targets.