# **Summary: Intervention and Options**

What is the problem under consideration? Why is government intervention necessary?

The problem under consideration is whether the creation of the Office of the Health Professions Adjudicator (OHPA) offers the most appropriate solution to the perceived lack of independence of the adjudication process from the investigative process within the Fitness to Practise (FTP) procedures operated by the General Medical Council (GMC) and the General Optical Council (GOC). Provisions were included within the Health and Social Care Act 2008 (the 2008 Act) to create OHPA to undertake the adjudication process instead of the GMC and the GOC. Following the consultation to which this impact assessment applies, Government intervention may be necessary to amend provisions in the 2008 Act, in order to reflect any change in policy regarding adjudication.

#### What are the policy objectives and the intended effects?

The objective is to provide a system of adjudication for FTP cases that is more independent. Having reviewed the case for OHPA, the Government is not persuaded that the creation of another body is necessarily the most appropriate and proportionate way forward, and subject to the outcomes of a consultation, the Government's preferred option is to enhance the current GMC processes, rather than proceeding with OHPA. The intended effect is a better utilisation of resources and will involve repealing OHPA's enabling legislation, winding up the transitional organisation, and reflecting the learning of the process of the OHPA project through changes to legislation and ways of working with the GMC (and, as appropriate, the other health regulators) in terms of adjudication.

What policy options have been considered? Please justify preferred option (further details in Evidence Base) 1. Proceed with OHPA implementation as previously planned - do nothing option\* (\*This option has been labelled as "do nothing" as it is essentially continuing with pre-existing policy, though it is recognised that all three of these options would require some further work in the form of legislation to fully implement);

2. Repeal legislative provision relating to OHPA and, in separate legislation, take forward steps to enhance independence of adjudication and modernise existing processes at the GMC (and subsequently review whether to also do so for the GOC and other health regulators) - subject to consultation, this is the preferred option. The Government considers that it offers a way to achieve more independent adjudication that is more proportionate than the other proposals; and,

3. Repeal legislative provision relating to OHPA and take no further action.

When will the policy be reviewed to establish its impact and the extent to which the policy objectives have been achieved?	It will be reviewed 2013/14
Are there arrangements in place that will allow a systematic collection of monitoring information for future policy review?	Yes

SELECT SIGNATORY Sign-off\_For consultation stage Impact Assessments:

I have read the Impact Assessment and I am satisfied that, given the available evidence, it represents a reasonable view of the likely costs, benefits and impact of the leading options.

Signed by the responsible Minister: Date: 8/8/2010

URN 10/899 Ver. 1.0 04/10

# Summary: Analysis and Evidence

#### **Description:**

Do nothing - proceed with OHPA implementation as planned. Set as baseline: zero cost and benefit.

Price Base	PV Bas	2010 Veens 5								
Year 2010	Year 2	2010 Years 5		Low: Optional		High: Optional	Best Estimate	: 0		
COSTS (£r	m)		<b>Total Tra</b> (Constant Price)		(excl. Tra	Average Annual ansition) (Constant Price)	(	Total Cost Present Value		
Low			Optional			Optional		Optiona		
High			Optional			Optional		Optiona		
Best Estimat	te		0			0				
Operating co Cost for GM funded by D	osts of C C to sup epartme	HPA port ti nt of I	ransition of fund	ff etc) - f	unded by OHPA (sta	GMC registrants aff, IT, communicatior	ns etc) - transitio	on cost,		
BENEFITS	6 (£m)		<b>Total Tra</b> (Constant Price)	<b>ansition</b> Years	(excl. Tra	Average Annual ansition) (Constant Price)		<b>Fotal Benefi</b> Present Value		
						Optional				
Low			Optional			Optional		Optiona		
			Optional Optional			Optional Optional		-		
Enhanced a	and scal djudicati	on pro	Optional 0 <b>ey monetised be</b> pocess through n	nore effic	cient, cost	Optional 0 ected groups' effective case manag		Optiona Optiona ( ngs -		
High Best Estimat Description a Enhanced a benefit throu	and scal djudicati ugh redu on-mone	on pro ced co tised t	Optional 0 ey monetised be bcess through n bost to GMC regi	nore efficients a	cient, cost and other p d groups'	Optional 0 ected groups'	udication.	Optiona (		
High Best Estimat Description a Enhanced a benefit throu Other key no Enhanced p Key assump Baseline has	and scale djudicati ugh redu on-mone ublic cor tions/set s been p	on pro ced co tised t hfiden	Optional 0 ey monetised be bocess through n bost to GMC regi benefits by 'main ce in adjudication ties/risks ed by the curren	nore efficients a strants a <b>affected</b> on of FTF	cient, cost and other p d groups' Cases as	Optional 0 ected groups' effective case managoarties involved in adj	udication. lependent body Discount rate (	Optiona ( ngs -		
High Best Estimat Description a Enhanced a benefit throu Other key no Enhanced p Key assump Baseline has	and scale djudicati ugh redu on-mone ublic cor tions/set s been p sumes ad	on proceed co	Optional 0 ey monetised be ocess through n ost to GMC regi benefits by 'main ce in adjudication ties/risks ed by the curren e projections of	nore efficients a strants a <b>affected</b> on of FTF	berational f	Optional 0 ected groups' effective case managorities involved in adj s delivered by and inc	udication. lependent body <b>Discount rate (</b> parison against	<b>Optiona</b> ngs -		

# **Enforcement, Implementation and Wider Impacts**

What is the geographic coverage of the policy/option?         United Kingdom							
From what date will the policy be implemented?	01/04/2011						
Which organisation(s) will enforce the policy?			OHPA				
What is the annual change in enforcement cost (£m)?							
Does enforcement comply with Hampton principles?			Yes				
Does implementation go beyond minimum EU requirer	ments?		No	No			
What is the $CO_2$ equivalent change in greenhouse gas (Million tonnes $CO_2$ equivalent)	emissions?	)	Traded:		Non-t	raded:	
Does the proposal have an impact on competition?			No				
What proportion (%) of Total PV costs/benefits is direct primary legislation, if applicable?	tly attributab	le to	Costs: Benefits:			efits:	
Annual cost (£m) per organisation (excl. Transition) (Constant Price)	Micro	< 20	Small	Mec	lium	Large	
Are any of these organisations exempt?	Yes/No	Yes/No	Yes/No	Yes	s/No	Yes/No	

# **Specific Impact Tests: Checklist**

Set out in the table below where information on any SITs undertaken as part of the analysis of the policy options can be found in the evidence base. For guidance on how to complete each test, double-click on the link for the guidance provided by the relevant department.

Please note this checklist is not intended to list each and every statutory consideration that departments should take into account when deciding which policy option to follow. It is the responsibility of departments to make sure that their duties are complied with.

Does your policy option/proposal have an impact on?	Impact	Page ref within IA
Statutory equality duties <sup>1</sup>	No	Annex B
Statutory Equality Duties Impact Test guidance		
Economic impacts		
Competition Competition Assessment Impact Test guidance	No	
Small firms Small Firms Impact Test guidance	No	
Environmental impacts		
Greenhouse gas assessment Greenhouse Gas Assessment Impact Test guidance	No	
Wider environmental issues Wider Environmental Issues Impact Test guidance	No	
Social impacts		
Health and well-being Health and Well-being Impact Test guidance	No	
Human rights Human Rights Impact Test guidance	No	
Justice system Justice Impact Test guidance	No	
Rural proofing Rural Proofing Impact Test guidance	No	
Sustainable development	No	
Sustainable Development Impact Test guidance		

<sup>&</sup>lt;sup>1</sup> Race, disability and gender Impact assessments are statutory requirements for relevant policies. Equality statutory requirements will be expanded 2011, once the Equality Act 2010 comes into force. Statutory equality duties part of the Equality Act 2010 apply to GB only. The Toolkit provides advice on statutory equality duties for public authorities with a remit in Northern Ireland.

# Summary: Analysis and Evidence

#### **Description:**

Repeal legislative provision relating to OHPA and, in separate legislation, take forward steps to modernise existing processes at the GMC

	PV Bas								
Year 2010	Year 2	010 Years 5		Low: 4	5.1 <b>High:</b> 59.5	Best Estimate:	52.3		
COSTS (£r	n)		<b>Total Tra</b> (Constant Price)	nsition Years	Average Annual (excl. Transition) (Constant Price)	(P	Total Cost resent Value)		
Low			Optional		Optional		Optional		
High			Optional		Optional		Optional		
Best Estimat	e		0		0.8		3.7		
- funded by ( (GMC opera	GMC reg ting cos	gistrar ts are	nts	incurred	ation process, via set up of inde by OHPA under Option 1, exclu roups'				
BENEFITS	(£m)		Total Tra (Constant Price)	nsition Years	Average Annual (excl. Transition) (Constant Price)		<b>otal Benefit</b> resent Value)		
Low			24		10		48.8		
High		38							
•				1	13		63.2		
Best Estimat Description a Avoidance o	and scale of OHPA	trans	32 <b>ey monetised be</b> ition costs - sav	<b>nefits by</b> ing for D	11.5 ' <b>'main affected groups'</b> epartment of Health		63.2 56.0		
Best Estimat Description a Avoidance o Avoidance o Reduction in	and scale of OHPA of GMC t operation	transiti ransiti ng cos <b>tised k</b>	32 ey monetised be ition costs - sav ion costs - savir sts by avoiding o penefits by 'mair	nefits by ing for D ing for De OHPA o	11.5 <b>a 'main affected groups'</b> repartment of Health repartment of Health verheads - saving for GMC regi	istrants			
Best Estimat Description a Avoidance o Reduction in Other key no (Benefits in t Key assump Baseline has baseline ass The total cos	and scale of OHPA of GMC to operation on-mone to public tions/set s been p sumes are sts and to ls to the ls to the	transi ransiti ng cos tised k confid provide ccurat penefit Exch den (A	32 ey monetised be ition costs - savin ion costs - savin ists by avoiding of penefits by 'main dence are equa ties/risks ed by the current te projections of ts figures shown equer (ie Depar	nefits by ing for De OHPA o affected I to those t, pre-op future c n compri	11.5 <b>'main affected groups'</b> repartment of Health partment of Health verheads - saving for GMC reginned <b>d groups'</b> re obtained under Option 1) perational form of OHPA. Composts and activities by OHPA. se an opportunity cost of 2.4 tim	<b>Discount rate (%</b> parison against thes cash price w	<b>56.0</b> 6) 3.5 his		

# **Enforcement, Implementation and Wider Impacts**

What is the geographic coverage of the policy/option	United K	ingdom	ı			
From what date will the policy be implemented?	01/07/2011					
Which organisation(s) will enforce the policy?			General	Medica	al Co	ouncil
What is the annual change in enforcement cost (£m	ı)?					
Does enforcement comply with Hampton principles'	?		Yes			
Does implementation go beyond minimum EU requ	irements?		No	No		
What is the $CO_2$ equivalent change in greenhouse g (Million tonnes $CO_2$ equivalent)	gas emissions?	)	Traded:	N	lon-t	raded:
Does the proposal have an impact on competition?			No			
What proportion (%) of Total PV costs/benefits is dir primary legislation, if applicable?	rectly attributab	le to	Costs:		Ben	efits:
Annual cost (£m) per organisation (excl. Transition) (Constant Price)	Micro	< 20	Small	Medi	um	Large
Are any of these organisations exempt?	Yes/No	Yes/No	Yes/No	Yes/I	Yes/No	

# **Specific Impact Tests: Checklist**

Set out in the table below where information on any SITs undertaken as part of the analysis of the policy options can be found in the evidence base. For guidance on how to complete each test, double-click on the link for the guidance provided by the relevant department.

Please note this checklist is not intended to list each and every statutory consideration that departments should take into account when deciding which policy option to follow. It is the responsibility of departments to make sure that their duties are complied with.

Does your policy option/proposal have an impact on?	Impact	Page ref within IA
Statutory equality duties <sup>2</sup>	No	
Statutory Equality Duties Impact Test guidance		
Economic impacts		
Competition Competition Assessment Impact Test guidance	No	
Small firms Small Firms Impact Test guidance	No	
Environmental impacts		
Greenhouse gas assessment Greenhouse Gas Assessment Impact Test guidance	No	
Wider environmental issues Wider Environmental Issues Impact Test guidance	No	
Social impacts		
Health and well-being Health and Well-being Impact Test guidance	No	
Human rights Human Rights Impact Test guidance	No	
Justice system Justice Impact Test guidance	No	
Rural proofing Rural Proofing Impact Test guidance	No	
Sustainable development	No	
Sustainable Development Impact Test guidance		

<sup>&</sup>lt;sup>2</sup> Race, disability and gender Impact assessments are statutory requirements for relevant policies. Equality statutory requirements will be expanded 2011, once the Equality Act 2010 comes into force. Statutory equality duties part of the Equality Act 2010 apply to GB only. The Toolkit provides advice on statutory equality duties for public authorities with a remit in Northern Ireland.

# Summary: Analysis and Evidence

#### **Description:**

Repeal legislative provision relating to OHPA and take no further action

Price Base												
Year 2010	Year 20	010	Years 5	Low: 3.	6 High: 18.0	Best Estimate:	10.8					
COSTS (£m)			Total Tra (Constant Price)	nsition Years	Average Annual (excl. Transition) (Constant Price)	(F	Total Cost Present Value)					
Low			Optional		Optional		Optional					
High			Optional	0	Optional		Optional					
Best Estimat	е		0	ſ	10		45.2					
achieved un	Description and scale of key monetised costs by 'main affected groups' Cost of GMC continuing adjudication, but without the benefit of enhanced processes (ie loss of benefit achieved under options 1 and 2). Other key non-monetised costs by 'main affected groups'											
BENEFITS	(£m)		<b>Total Tra</b> (Constant Price)	n <b>sition</b> Years	<b>Average Annual</b> (excl. Transition) (Constant Price)		<b>otal Benefit</b> Present Value)					
Low			24		10		48.8					
High			38	1	13		63.2					
Best Estimat	е	32 11.5				56.0						
Avoidance o Reduction in Other key no Key assumpt Baseline has assumes act The total cos	Best Estimate       32       11.5       56.0         Description and scale of key monetised benefits by 'main affected groups'       Avoidance of OHPA transition costs - saving for Department of Health       Avoidance of GMC transition costs - saving for Department of Health         Avoidance of GMC transition costs - saving for Department of Health       Reduction in operating costs by avoiding OHPA overheads - saving for GMC registrants       Other key non-monetised benefits by 'main affected groups'         Key assumptions/sensitivities/risks       Discount rate (%)       3.5         Baseline has been provided by the current, pre-operational form of OHPA. Comparison against this baseline assumes accurate projections of future costs and activities by OHPA.       3.5         The total costs and benefits figures shown comprise an opportunity cost of 2.4 times cash price where cost or benefit falls to the Exchequer (ie Department of Health)											
Impact on ad	1	len (A \B sav		Net:	Impact on policy cost solicy c	savings (£m):	In scope Yes/No					

# **Enforcement, Implementation and Wider Impacts**

What is the geographic coverage of the policy/option?	Options					
From what date will the policy be implemented?	01/07/2011					
Which organisation(s) will enforce the policy?			General	Medica	al Co	uncil
What is the annual change in enforcement cost (£m)?						
Does enforcement comply with Hampton principles?			Yes			
Does implementation go beyond minimum EU require	ments?		No			
What is the $CO_2$ equivalent change in greenhouse gas (Million tonnes $CO_2$ equivalent)	emissions?	)	Traded:	٩	Non-t	raded:
Does the proposal have an impact on competition?			No			
What proportion (%) of Total PV costs/benefits is direc primary legislation, if applicable?	tly attributab	le to	Costs:		Ben	efits:
Annual cost (£m) per organisation (excl. Transition) (Constant Price)	Micro	< 20	Small	Medi	ium	Large
Are any of these organisations exempt?	Yes/No	Yes/No	Yes/No	Yes/	Yes/No	

# **Specific Impact Tests: Checklist**

Set out in the table below where information on any SITs undertaken as part of the analysis of the policy options can be found in the evidence base. For guidance on how to complete each test, double-click on the link for the guidance provided by the relevant department.

Please note this checklist is not intended to list each and every statutory consideration that departments should take into account when deciding which policy option to follow. It is the responsibility of departments to make sure that their duties are complied with.

Does your policy option/proposal have an impact on?	Impact	Page ref within IA
Statutory equality duties <sup>3</sup>	No	
Statutory Equality Duties Impact Test guidance		
Economic impacts		
Competition Competition Assessment Impact Test guidance	No	
Small firms Small Firms Impact Test guidance	No	
Environmental impacts		
Greenhouse gas assessment Greenhouse Gas Assessment Impact Test guidance	No	
Wider environmental issues Wider Environmental Issues Impact Test guidance	No	
Social impacts		
Health and well-being Health and Well-being Impact Test guidance	No	
Human rights Human Rights Impact Test guidance	No	
Justice system Justice Impact Test guidance	No	
Rural proofing Rural Proofing Impact Test guidance	No	
Sustainable development	No	
Sustainable Development Impact Test guidance		

<sup>&</sup>lt;sup>3</sup> Race, disability and gender Impact assessments are statutory requirements for relevant policies. Equality statutory requirements will be expanded 2011, once the Equality Act 2010 comes into force. Statutory equality duties part of the Equality Act 2010 apply to GB only. The Toolkit provides advice on statutory equality duties for public authorities with a remit in Northern Ireland.

# **Evidence Base (for summary sheets) – Notes**

Use this space to set out the relevant references, evidence, analysis and detailed narrative from which you have generated your policy options or proposal. Please fill in **References** section.

#### References

Include the links to relevant legislation and publications, such as public impact assessment of earlier stages (e.g. Consultation, Final, Enactment).

No.	Legislation or publication
1	Trust, Assurance and Safety (February 2007)
2	Partial Regulatory Impact Assessment of Trust, Assurance and Safety (February 2007)
3	Health and Social Care Bill – Impact Assessment (2007)
4	Health and Social Care Act 2008

+ Add another row

#### **Evidence Base**

Ensure that the information in this section provides clear evidence of the information provided in the summary pages of this form (recommended maximum of 30 pages). Complete the **Annual profile of monetised costs and benefits** (transition and recurring) below over the life of the preferred policy (use the spreadsheet attached if the period is longer than 10 years).

The spreadsheet also contains an emission changes table that you will need to fill in if your measure has an impact on greenhouse gas emissions.

#### Annual profile of monetised costs and benefits\* - (£m) constant prices

	Y <sub>0</sub>	<b>Y</b> <sub>1</sub>	Y <sub>2</sub>	<b>Y</b> <sub>3</sub>	<b>Y</b> <sub>4</sub>	$Y_5$	<b>Y</b> <sub>6</sub>	<b>Y</b> <sub>7</sub>	Y <sub>8</sub>	<b>Y</b> 9
Transition costs	0	0	0	0	0	-	-	-	-	-
Annual recurring cost	0	1	1	1	1	-	-	-	-	-
Total annual costs	0	1	1	1	1	-	-	-	-	-
Transition benefits	24-38	0	0	0	0	-	-	-	-	-
Annual recurring benefits	3.9	6.8	5.3	5.3	5.3	-	-	-	-	-
Total annual benefits	28-42	6.8	5.3	5.3	5.3	-	-	-	-	-

\* For non-monetised benefits please see summary pages and main evidence base section

NB. Policy evaluated over 5 years only. Figures included 2.4 times adjustment for opportunity costs to the Exchequer.

# **Evidence Base (for summary sheets)**

## Fitness to Practise Adjudication for Health Professionals: Assessing different mechanisms for delivery

## **Problem Under consideration**

- 1. The problem under consideration in this IA is the perceived lack of independence by patients, the public, and doctors, of the adjudication process from the investigative process within the GMC's FTP procedures, and whether the creation of OHPA offers the most appropriate solution to this issue.
- 2. The development of policy surrounding OHPA stems from the 5th Report of the Shipman Inquiry<sup>4</sup>, authored by the Rt Hon. Lady Justice Smith, which recommended that consideration be given to taking responsibility for adjudication on FTP matters relating to doctors from the GMC, and entrusting such matters to an independent body.
- 3. The previous Administration's White Paper *Trust Assurance and Safety* set out proposals for how this might be achieved. This document recommended separating the adjudication of FTP matters relating to health professionals and the establishment of a separate independent body. That is, whereas at present the relevant regulatory body investigates and arranges for the adjudication on FTP matters, it was proposed that an independent body took on this adjudication function to ensure public and professional confidence in the system of adjudication. It was estimated that creation of this independent body would cost c. £4.05m over two years, with estimated running costs being £11.95m per annum<sup>5</sup>. It would deal with FTP cases involving doctors initially, with proposals to extend this remit to registrants of the GOC later, with the intention to widen this scope to cover other health professionals in due course.
- 4. Policy proposals for the creation of this independent body in the form of OHPA were included within the provisions of the 2008 Act. This received Royal Assent on 22 July 2008. From that date, work was undertaken to create OHPA in relation to the GMC and put in place a transitional team to manage its affairs to enable it to be operational from 1 April 2011. OHPA became a legal entity on 25 January 2010 and, since then, has been working on developing operational rules to enable it to adjudicate on FTP matters from 1 April 2011.
- 5. However, since this time, alternative options have become available to address the issue of adjudication independence in a potentially more proportionate and cost effective manner.
- 6. The 2008 Act also provides for OHPA to take on FTP adjudication functions for the GOC. However, a date for transfer of the adjudication function of the GOC to OHPA has not been fixed and the same steps as have been taken in the GMC's case towards implementation have not been taken. Similar data taking into account the GOC is therefore not available. However, the GOC's FTP caseload is substantially smaller in scale and would not significantly alter the underlying analysis. As the legislation is not yet in place to provide for OHPA to take on adjudication for the other health regulators it is not possible to be clear which of them, if any, would become subject to OHPA's adjudication processes in the future. There is therefore, at this stage, no reliable data relating to them that can be factored into this IA.

<sup>&</sup>lt;sup>4</sup> See: "Fifth Report - Safeguarding Patients: Lessons from the Past - Proposals for the Future". Published 9 December 2004, Command Paper Cm 639. Accessible from: http://www.the-shipman-inquiry.org.uk/fifthreport.asp

<sup>&</sup>lt;sup>5</sup> See: "Partial regulatory impact assessment: Trust, assurance and safety and Safeguarding patients". Accessible from: http://www.dh.gov.uk/prod\_consum\_dh/groups/dh\_digitalassets/documents/digitalasset/dh\_073190.pdf

## Rationale for intervention

7. The Government has been reviewing the progress towards full implementation of OHPA. In particular, it has been keen to scrutinise whether another body could deliver its activities and benefits more proportionately. As part of this consideration, the Government has revisited the problem which policy development on OHPA intended to address.

#### Changes at the GMC since the 5th Report of the Shipman Inquiry

- 8. In her report, Lady Justice Smith was critical of the performance and approach of the GMC in FTP matters. She did not believe, at that time, that the culture of the organisation was conducive to changing and improving extant processes, including those relating to adjudication on FTP matters.
- 9. The 5th Report of the Shipman Inquiry questioned the desirability of the same body investigating and then making decisions on FTP matters. Analysis of legal challenge to GMC decisions enables assessment of such concerns to be carried out (see paragraphs 15-22 below). Since Lady Justice Smith's report, the GMC has carried out work to separate out the investigation and adjudication of FTP matters. It also has proposals to enhance this still further, which are described below (see paragraphs 37-44).
- 10. Evidence of further changes, which suggest that the GMC has changed culturally and can deliver good regulation, can be derived from the independent assessment of the organisation conducted by the Council for Healthcare Regulatory Excellence (CHRE). Notably the GMC's governance has changed. From 1 January 2009 the GMC moved to a smaller, independently appointed governing Council comprised of equal numbers of lay and professional registrant members. Appointment to the Council is based upon skills and abilities, and is conducted through fair and open competition. The parity of lay membership is material because, as Lady Justice Smith noted in the 5th Report to the Shipman Inquiry, lay members are key to ensuring that regulatory bodies stay focussed on their core public protection duties, as opposed to being seen as acting in the interests of the profession they regulate.
- 11. In its latest performance review of the health regulators<sup>6</sup> CHRE examines the impact of these changes, in the context of the GMC. The report states:

"The GMC said that the change in the structure and membership of the Council has been managed well and that there are good levels of trust between the Council and the executive. In 2009 the GMC produced a new Governance Handbook which is designed to ensure that there are clear lines of accountability and developed a Corporate Strategy which sets out what the Council aims to achieve over the next four years...."

12. CHRE then go on to consider the GMC's performance in terms of good regulation:

"...We consider that the GMC has a real and transparent commitment to evidence based policy development. This commitment is underpinned by a variety of research and engagement activities. These include independently commissioned academic projects, collaborative research initiatives, surveys of doctors, public and discussion forums and listening to the views of its stakeholders gathered informally and formally during the course of its work. The outcomes of this work are shared by the GMC internally to ensure that the learning is taken into account in its work and externally to enhance public accountability."

<sup>&</sup>lt;sup>6</sup> See "Performance review report 2009/10. Enhancing public protection through improved regulation." CHRE. July 2010. Accessible at: https://www.chre.org.uk/\_img/pics/library/100701\_Performance\_review\_report\_2009-10.pdf

13. The CHRE report concludes:

"The GMC has continued to perform well, demonstrating excellence in several areas across its functions in a year of significant change. It is impressive that the GMC has maintained its commitment to continuous improvement, even in areas where it was already performing to a good standard, and to addressing challenges in medical regulation."

14. The independent assessment of the GMC conducted by CHRE suggests that the scale of change in culture at the organisation is significant. The GMC has moved from an organisation resistant to change (as characterised in the 5th Report to the Shipman Inquiry) to an organisation demonstrating a strong commitment to improvement, even in areas where performance is good already. This change is important because it may be indicative that an approach by which adjudication is maintained by the GMC, but involves the taking of steps to modernise existing legislation and provisions, is one that (on the evidence above) is likely to be successful and deliver real benefits.

# Sustainability of GMC FTP Decision-making

- 15. The 5th Report of the Shipman Inquiry questioned the desirability of the same body investigating and then making decisions on FTP matters. The previous Administration, when proposing OHPA, highlighted the issue of perceptions. That is, when investigation and adjudication functions were undertaken by a single body, there was the potential for that body to be vulnerable to accusations that it is either too lenient on the profession that it regulates, or unduly harsh in pursuing professionals. Analysis of legal challenge to GMC decisions enables assessment of such concerns to be carried out.
- 16. In 2006/07 GMC conducted 2,480 FTP hearings. All of these decisions were challengeable in the Higher Courts. There were 46 such appeals, of which 10 were wholly or partially successful. Therefore, only 0.4% of decisions were successfully challenged<sup>7</sup>.
- 17. In 2008/09 there were been 3,334 FTP hearings. All of these decisions were challengeable in the Higher Courts. Of this number, there have been 58 appeals, of which 11 have been wholly or partially successful. Therefore, less than 0.5% percent of decisions were successfully challenged.<sup>8</sup>
- 18. These figures suggest that the public and professionals can be confident in the GMC's capacity to make good quality decisions that are robust and withstand judicial scrutiny.
- 19. In addition, data from the CHRE is also instructive on this point, especially from public perceptions/public protection standpoint as to whether the GMC are acting too partially towards doctors.
- 20. CHRE have powers to review all final stage FTP decisions made by the regulators' committees and panels, and can refer outcomes to the Higher Courts for scrutiny if they believe that decisions are unduly lenient. Table 1 sets out statistics on such cases:

<sup>&</sup>lt;sup>7</sup> Source: GMC's evidence to Commons Committee during passage of the 2008 Act.

<sup>&</sup>lt;sup>8</sup> Source: GMC

Year	Total Decisions referred to CHRE (all regulators)	GMC Decisions referred to CHRE	Total Decisions Referred to Higher Courts by CHRE (all regulators)	Total GMC Decisions Referred to Higher Courts by CHRE	Percentage of Higher Court Referrals (all regulators)	Percentage of Higher Court Referrals (GMC)
2004/5	590	217	8	5	1.36	2.30
2005/6	763	301	10	7	1.31	2.33
2000/0	100	001	10	'	1.01	2.00
2005/0	915	389	3	0	0.33	0.00
				0	-	

# Table 1: CHRE statistics on referred decisions<sup>9</sup>

- 21. Since publication of the 5<sup>th</sup> Report of the Shipman Inquiry in 2004 the percentage of GMC case outcomes which CHRE considered to be unduly lenient has dropped significantly and, where once GMC case referrals were disproportionately higher in relation to other regulators, CHREs referral rate of GMC cases to the Higher Courts is now lower than that of other regulators with very small volumes of decisions referred in any event
- 22. These statistics further suggest that both the public and professionals can be confident in GMC decision making.

## Costs and Regulatory Burden

- 23. The expectation, as expressed to Parliament during the passage of 2008 Act, was that the cost of transition to establish OHPA would be in the region of c. £3-4m over two years. This estimate was developed by the Department with assistance of an external consultancy organisation. OHPA's Transition team now estimate that the range of expected cost to Government for the establishment of OHPA is to be between £10 and £16m. The lower end of this estimate also presents risks in relation to availability of contingency funds for a start-up operation.
- 24. OHPA is projected to deliver costs savings in the future through streamlining adjudication processes and, ultimately, delivery of economies of scale if, and when, it were to take on adjudication for other health regulators. However, the financial impact of this change will not be realised in the short-term and there are changes that the GMC have indicated they can also deliver to achieve some or all of these benefits in the context of their operations.

## **Policy Objective**

25. The objective is to provide a system of adjudication for FTP cases that is more independent, in as proportionate a manner as is possible. The intended effect is better alignment of resources.

## **Description of Options considered**

26. Three options are presented for consideration in this IA. Option 1 covers proceeding with the implementation of OHPA. Options 2 and 3 focus on utilising and adapting current mechanisms to achieve the benefits expected from the introduction of OHPA in a more proportionate manner. The options are as follows:

<sup>&</sup>lt;sup>9</sup> Source: Data for this table is taken from CHRE statistics published at: <u>http://www.chre.org.uk/practise/79/</u>

**OPTION 1:** Proceed with OHPA implementation as previously planned - do nothing option\* (\*This option has been labelled as "do nothing" as it is essentially continuing with preexisting policy, though it is recognised that all three of these options would require some further work in the form of legislation to fully implement);

**OPTION 2:** Repeal legislative provision relating to OHPA and, in separate legislation, take forward steps to enhance independence of adjudication and modernise existing processes at the GMC (and subsequently review whether to also do so for the GOC and other health regulators) - subject to consultation, this is the preferred option. The Government considers that it offers a way to achieve more independent adjudication that is more proportionate than the other proposals; and,

**OPTION 3:** Repeal legislative provision relating to OHPA and take no further action.

## **Cost and Benefits of Each Option**

# OPTION 1: Proceed with OHPA implementation as previously planned - do nothing option.

- 27. It is the present intention of OHPA to deliver a smooth transition at the point of proposed take over of responsibility for adjudication by "adopting and adapting" existing GMC processes. This approach is attractive as it allows for continuity to ensure that the important task of adjudicating on FTP matters is not compromised at a time of great change (e.g. the transfer of adjudication functions to another body). It also provides an opportunity to use the process of consulting on the adopt and adapt procedures to signpost much more significant intended future change, to secure buy in from external bodies and allowing them to shape future change. Any such future change would also be subject to requirements for further formal consultation.
- 28. OHPA have provided the department with a range of costs by which they can deliver independent adjudication, the lowest of which removes contingencies put in place to ensure against risk of over-spend. These costs relate to set-up of the organisation:

Transitional (set-up) costs in 2010-11<sup>10</sup>

#### Table 2: Minimum projected transition costs under Option 1

Item	£m
Information Technology	3.3
Estates	1.6
Board, Executives and other staffing	0.9
Policy, Legal and Rules	0.6
HR Related Activities	1.0
Mandatory Operational Running Cost	0.4
Known Committed Cost to August 2010	1.0
Total funding requirements	8.6* <sup>11</sup>

#### Table 3: Maximum projected transition costs under Option 1

Item	£m
Information Technology	4.2
Estates	3.3
Human Resources	3.2
Policy, Rules and Legal	1.1
OHPA Board including Chair and CEO private offices and other work	1.7

<sup>&</sup>lt;sup>10</sup> Source: Date provided by OHPA to the Department

<sup>&</sup>lt;sup>11</sup> (\*Numbers may not add due to rounding)

streams (e.g. finance & procurement and communication)	
Programme and Management Office including other corporate	1.1
business processes and other projects	
Total funding requirements	14.6* <sup>12</sup>

29. In addition to these figures, and resulting from commitments given to Parliament by the previous Administration during passage of the 2008 Act, the Department has previously undertaken to meet costs unavoidably incurred by the GMC following establishment of OHPA, being estimated by the GMC as £1.37m<sup>13</sup>. These are one off costs anticipated to fall due mostly in 2011, being:

## Table 4: Estimated costs to GMC for transition to OHPA system<sup>14</sup>

Item	£K
Accommodation	516
Business preparation	21
Communications and stakeholder management	4
Finance	12
Human Resources	140
IT	563
Project management	114
Rules	£2
Total	1,372 <sup>*15</sup>

Recurring costs (ongoing cost of OHPA managing adjudication)

30. OHPA's estimates of initial ongoing costs of managing the adjudication process from 2011-2013 are shown in Table 5. These include an appreciation of the benefits to be derived from the OHPA project (discussed below). These include substantial changes to the panel and assessment costs by 2013. In Table 5, the ongoing costs are presented in the cost section, and the benefits of the development work planned by OHPA are presented in the benefits section.

#### **OHPA Indicative Adjudication Costs** 2011 2012 2013 £ £ £ Panel and Assessment costs 14,788,496 14,123,249 5,187,947 Adjudication Staff Costs 3,516,288 3,604,193 3,694,300 Adjudication Office Support Costs 3,663,884 2,517,848 <u>530,0794</u> **Total Adjudication Costs** 21,968,668 20,245,292 9,413,041 Corporate Overhead 2,775,893 Estate Costs 2,845,290 2,916,422 Board and Senior Mgt 1,418,572 1,454,036 1,490,387 Human Resources 357,903 366,851 376,022 Finance 262,844 269,415 276,150 1,515,719 Information Technology 1,478,750 1,553,612

## Table 5: Ongoing costs under Option 1<sup>16</sup>

<sup>&</sup>lt;sup>12</sup> (\*Numbers may not add due to rounding)

<sup>&</sup>lt;sup>13</sup> Source: GMC

<sup>&</sup>lt;sup>14</sup> Source: Date provided by GMC to the Department

<sup>&</sup>lt;sup>15</sup> (\*Numbers may not add due to rounding)

<sup>&</sup>lt;sup>16</sup> Source: Date provided by OHPA to the Department

	Legal/ Policy/.Communications Costs	587,448	604,884	620,631
Total Corporate Overhead		<u>6,881,410</u>	7,056,195	7,233,225
Total Ope	erating Costs	<u>28,850,077</u>	<u>27,301487</u>	<u>16,646,265</u>

31. OHPA will seek to recover monies incurred in relation to these operating costs from GMC registrants, in the form of a contribution paid to OHPA from the GMC funded by the registration fees that it collects from doctors. At present, the GMC would incur some or all of these costs, and pass these on to its registrants, through its current management of adjudication (see discussion around costs of Option 2 below). If OHPA were to provide adjudication for GOC and the other health regulators a contribution from them towards OHPA's operating costs would also be sought in the same way.

#### **Benefits**

- 32. Enhanced public confidence in adjudication as delivered by an Independent Body: This benefit is non-quantifiable, as there is no reliable baseline to compare benefits against. However, public confidence in the system of adjudication is seen as a key benefit arising from ensuring that the system is independent of investigative activities, in line with other forms of adjudication.
- 33. **Future ambitions:** Over and above the changes delivered by "adopt and adapt", OHPA's ambitions for more substantive change also provide the opportunity to deliver more efficient, cost effective case management of hearings, delivered through a number of policy initiatives:
  - i. Introduction of active case management and preliminary hearings;
  - ii. Creation of costs management sanctions;
  - iii. Legally qualified chairs to drive efficient and effective case management of cases;
  - iv. Enhance hearing locations leading to improved experiences for vulnerable witnesses and greater flexibility to hold hearings outside London & Manchester;
  - v. Hearing styles to only hold hearings when necessary, and to move closer to a Tribunal model;
  - vi. Specimen charging to reduce the number of allegations charged to the most important matters, and to restrict to those a prosecutor could get home on to achieve the sanction sought;
  - vii. Replace transcribers with audio recording;
  - viii.Use Electronic Notice of Hearings;
  - ix. Reduce the Number of Panellists required for long hearings changing the definition of a long hearing (increase from 11 days +) and/ or change the policy to deploy 5 panellists at such hearing to 3 to protect quorums;
  - x. Panel Development and Empanelment Strategies to minimise need to travel to hearing centres;
  - xi. Overhauled expenses policy (Panellists and staff); and,
  - xii. Remove paper-based communications/ notification in the longer term, using electronic means to communicate.
- 34. It is anticipated that these measures will deliver savings for the parties involved in adjudication (the GMC, health professionals, defence unions that represent them, etc) due to shorter, more efficient proceedings. In terms of the innovations viii-xii, these could represent savings of c. £3.9 million per annum, without the need for legislation to deliver. The impact of delivery of the remaining innovations could deliver savings, as estimated by OHPA, of up to £15.3m subject to necessary legislation being introduced.

35. **Economies of scale**: the intention during creation of OHPA was that, over time, it would take on the role of adjudicating on FTP matters in relation to other health regulators<sup>17</sup> (non-quantifiable for the reasons given in paragraph 6 above).

## Summary of costs and benefits of Option 1

36. Table 6 summarises the costs and benefits of Option 1, described in the sections above. The net cost of this option is the baseline against which Options 2 and 3 are compared.

Table 6: Summary of co	ists and p	enents or	Option I	(constant	prices)		
	2011/12	2012/13	2013/14	2014/15	2015/16	Total	Average
	Year 0	Year 1	Year 2	Year 3	Year 4	costs	annual
							costs
Costs							
OHPA Transition costs	8.6-	0	0	0	0	8.6-	1.7-2.9
(Government)	14.6m					14.6	
OHPA Operating costs	28.9m	31.2m	31.9m	31.9m	31.9m	155.8	31.2
(GMC registrants)							
GMC transition costs	1.4m	0	0	0	0	1.4	0.3
(Government)							
Total cost (including	52.9-	31.2	31.9	31.9	31.9	179.8-	36.0-
opportunity cost)	67.3					194.2	38.8
Benefits							
Enhanced adjudication	0m	3.9m	15.3m	15.3m	15.3m	49.8	10.0
process (GMC registrants)							
Net cost	52.9-	27.3	16.6	16.6	16.6	130.0-	26.0-
	67.3					144.4	28.9
Net cost (present value)	52.9-	26.4	15.5	15.0	14.5	124.2-	24.8-
	67.3					138.6	27.7

## Table 6: Summary of costs and benefits of Option 1<sup>18</sup> (constant prices)

OPTION 2: Repeal legislative provision relating to OHPA and, in separate legislation, take forward steps to enhance independence of adjudication and modernise existing processes at the GMC (and subsequently review whether to also do so for the GOC and other health regulators) - subject to consultation, this is the preferred option.

- 37. The GMC have worked closely with both the Department and OHPA following the passing of the 2008 Act. This engagement has helped them to refine their thinking about how they could deliver adjudication separately, in a more independent manner than at present, if Option 2 is implemented.
- 38. The GMC plan to take steps to implement changes to their current processes almost immediately, pending the outcome of Government consultation on the future of OHPA. Such steps would include (subject to consultation with affected parties): review of the quorum for adjudication panels, further changes to GMC expenses policies, and greater use of electronic communication.
- 39. In addition, subject to Parliament approving the dissolution of OHPA, the GMC are committed to working with the Department to develop proposals for more substantive legislative change.
- 40. Most notably, the GMC would propose to establish a "Tribunal" style model of hearings through the creation of an independent "Doctors' Disciplinary Tribunal". This would be

<sup>&</sup>lt;sup>17</sup> In addition, during passage of the 2008 Act the previous Administration undertook to make payments to OHPA regarding IT costs incurred should they take over FTP adjudication for other regulators

<sup>&</sup>lt;sup>18</sup> Assumption that steady state costs will recur from Yr 3. The previous Administration considered that OHPA would take on adjudication for other regulators in due course but there is no firm schedule of dates agreed and, in any event, this principle would be subject to ratification by the new Government.

headed by an independently appointed President who will have overall responsibility for appointing and training lay and medical panellists, case managers, legal assessors and specialist advisers, and would be responsible for the quality of work undertaken by panels. This new structure would strengthen the ability of the GMC to deliver adjudication in a more independent manner, and would build on the reforms that the GMC has already implemented.

41. The GMC also consider that they can deliver the vast majority of the benefits that OHPA have propounded, as discussed above regarding Option 1. Implementation of the changes, especially those requiring legislative change, would be accompanied by appropriate consultation and IA.

#### Transitional (set-up) costs

42. The main cost incurred would relate to the creation of the Tribunal structure and the appointment of the President and other members of the governing committee. Detailed costs are not yet available, however these are estimated to be in the region of £1m per annum.

#### Recurring costs (ongoing cost of managing adjudication)

43. These are described in Table 7 below. In essence, recurring costs for the GMC reflect their assessment of costs incurred should they retain adjudication. There are some savings to be made due to the avoidance of incurrence of corporate costs, due to the fact that the GMC exists as a body at present, these are shown as benefits through avoiding OHPA overheads.

#### **Benefits**

44. The OHPA project has generated valuable ideas about how the process of adjudication could be delivered differently. These same innovations and benefits could be achievable through the GMC's proposals to deliver more independent adjudication at arms-length, described above. As such, the types of changes and the benefits derivable are those discussed in the benefits section for Option 1. Of course, any future benefits of economies of scale through OHPA adjudication on FTP matters for other regulators would be lost.

Table 7: Summary of costs a	and benen	is of Optic	$\frac{11}{2}$ , as co	inpareu ic			
	2011/12	2012/13	2013/14	2014/15	2015/16	Total	Average
	Year 0	Year 1	Year 2	Year 3	Year 4	costs	annual
							costs
Costs							
Additional GMC costs to	0	1	1	1	1	4	0.8
enhance adjudication (GMC							
registrants)							
Benefits							
Avoidance of OHPA transition	8.6-14.6	0	0	0	0	8.6-	1.7-2.9
costs (Government)						14.6	
Avoidance of GMC transition	1.4	0	0	0	0	1.4	0.3
costs (Government)							
Reduction in operating costs by	3.9	6.8	5.3	5.3	5.3	26.6	5.3
avoiding OHPA overheads							
(GMC registrants)							
Total benefit (including	27.9-	6.8	5.3	5.3	5.3	50.6-	10.2-
opportunity)	42.3					65.0	13.0
Net benefit as compared to	27.9-	5.8	4.3	4.3	4.3	46.6-	9.3-12.2
Option 1	42.3					61	
Net benefit as compared to	27.9-	5.6	4.0	3.9	3.7	45.1-	9.0-11.9
Option 1 (present value)	42.3					59.5	

## Costs and benefits of Option 2.

Table 7: Summary of costs and benefits of Option 2, as compared to Option 1

## **OPTION 3:** Repeal legislative provision relating to OHPA and take no further action

- 45. This option assumes that adjudication on FTP matters will continue to be carried out by the GMC under their current processes, with no innovation. This means the cost of enhancing the GMC's adjudication processes, shown as a cost in Table 7, do not arise.
- 46. As in Option 2, this would avoid the transitional costs required to proceed with the implementation of OHPA. However, it would also mean that the benefits obtained under Options 1 and 2 would not be realised, and as such, this represents a cost under this approach, as compared to Option 1.
- 47. The overall costs and benefits, as compared to Option 1 are shown in Table 8:

Table 8: Summary of costs a	and benefi	ts of Optic	on 3, comp	bared to U	ption 1.		
	2011/12 Year 0	2012/13 Year 1	2013/14 Year 2	2014/15 Year 3	2015/16 Year 4	Total costs	Average annual costs
Costs							
Cost of continuing without enhancement of adjudication process	0	3.9	15.3	15.3	15.3	49.8	10.0
Benefits							
Avoidance of OHPA transition costs (Government)	8.6-14.6	0	0	0	0	8.6- 14.6	1.7-2.9
Avoidance of GMC transition costs (Government)	1.4	0	0	0	0	1.4	0.3
Reduction in operating costs by avoiding OHPA overheads (GMC registrants)	3.9	6.8	5.3	5.3	5.3	26.6	5.3
Total benefit (including opportunity)	27.9- 42.3	6.8	5.3	5.3	5.3	50.6- 65	10.1- 13.0
Net benefit as compared to Option 1	27.9- 42.3	2.9	-10.0	-10.0	-10.0	0.8- 15.2	0.2-3.0
Net benefit as compared to Option 1 (present value)	27.9- 42.3	2.8	-9.3	-9.0	-8.7	3.6- 18.0	0.7-3.6

#### Table 8: Summary of costs and benefits of Option 3, compared to Option 1.

## **Risks and Assumptions**

- 48. The risks to be considered and assumptions that have been made in preparing the options in this IA are as follows:
  - All legislation required to proceed with implementation of OHPA (or otherwise to implement procedural changes at the GMC) would be subject to public consultation and, depending on its nature, scrutiny by Parliament;
  - Potential government funding available to support delivery is subject to the outcomes of the forthcoming Spending Review for 2011-2014;
  - Assumption that benefits described, and their scale, are realisable; and,
  - Costs incurred by both OHPA and GMC regarding adjudication would be subject to fluctuation dependent on supply of FTP cases to adjudication stage

## Administrative Burden and Policy Savings Calculations

49. As described above, proceeding with the preferred option (subject to consultation) would lead to a reduction of transitional (set-up) costs for OHPA generating policy savings and an enhanced costs/benefits ratio.

## Wider Impact

50. An equalities impact assessment screening is available in relation to this document.

# Summary and Preferred Option (subject to consultation) with Description of Implementation Plan

51. Table 9 compares the net benefit of options 2 and 3 against the 'do nothing' option.

Net benefit compared to	2011/12	2012/13	2013/14	2014/15	2015/16	Total net	Average
Option 1	Year 0	Year 1	Year 2	Year 3	Year 4	benefit	annual
							net
							benefits
Option 2 (constant price)	27.9-42.3	5.8	4.3	4.3	4.3	46.6-61.0	9.3-12.2
Option 3 (constant price)	27.9-42.3	2.9	-10.0	-10.0	-10.0	0.8-15.2	0.2-3.0
Option 2 (present value)	27.9-42.3	5.6	4.0	3.9	3.7	45.1-59.5	9.0-11.9
Option 3 (present value)	27.9-42.3	2.8	-9.3	-9.0	-8.7	3.6-18.0	0.7-3.6

#### Table 9: Comparison of Options 2 and 3 with Option 1, £m

- 52. Subject to consultation, Option 3 is not the preferred option as, although this presents savings as compared to Option 1, the benefits identified from the OHPA project to carry out adjudication in a more efficient way, which can be delivered under Option 2, are not realised under this option. This means this option is not QIPP<sup>19</sup> compliant, as although it yields cash savings, it compromises the quality of the 'do nothing' option.
- 53. Subject to consultation, the preferred option commended is Option 2, as it delivers the benefit expected from the implementation of OHPA, but at a lower cost, giving the greatest net benefit overall. This option is QIPP compliant as it yields net cash savings by 2014 without compromising the benefits.
- 54. Subject to views upon consultation, it is proposed that legislation is taken forward in the next appropriate legislative opportunity to remove provisions in the 2008 Act relating to OHPA, and make consequential amendments to other legislation. Along similar timescales, action will be taken to scale back OHPA's operations until a decision from Parliament is given on such repeal. The Department will, in due course, take forward proposals to modernise the GMC's legislation that will be subject to public consultation, separate impact assessment and (ultimately) parliamentary debate and scrutiny.

<sup>&</sup>lt;sup>19</sup> QIPP: Quality, Innovation, Productivity and Prevention. – see the Government's White Paper *Equity and excellence: Liberating the NHS* 

# Annexes

Annex 1 should be used to set out the Post Implementation Review Plan as detailed below. Further annexes may be added where the Specific Impact Tests yield information relevant to an overall understanding of policy options.

# Annex 1: Post Implementation Review (PIR) Plan

A PIR should be undertaken, usually three to five years after implementation of the policy, but exceptionally a longer period may be more appropriate. A PIR should examine the extent to which the implemented regulations have achieved their objectives, assess their costs and benefits and identify whether they are having any unintended consequences. Please set out the PIR Plan as detailed below. If there is no plan to do a PIR please provide reasons below.

**Basis of the review:** [The basis of the review could be statutory (forming part of the legislation), it could be to review existing policy or there could be a political commitment to review];

If preferred option (subject to consultation) is followed the Department would intend, in conjunction with the GMC, to review the outcomes of modernised adjudication within three years of full implementation.

**Review objective:** [Is it intended as a proportionate check that regulation is operating as expected to tackle the problem of concern?; or as a wider exploration of the policy approach taken?; or as a link from policy objective to outcome?]

The purpose of such review would be to understand whether there are was any benefit/learning to be applied to FTP adjudication processes of other health regulators

**Review approach and rationale:** [e.g. describe here the review approach (in-depth evaluation, scope review of monitoring data, scan of stakeholder views, etc.) and the rationale that made choosing such an approach]

Comparison of present adjudication costs against future, assessment of stakeholder reaction to changes, etc. Detail to be agreed with the GMC as the main affected party.

**Baseline:** [The current (baseline) position against which the change introduced by the legislation can be measured] As set out in this impact assessment.

**Success criteria:** [Criteria showing achievement of the policy objectives as set out in the final impact assessment; criteria for modifying or replacing the policy if it does not achieve its objectives]

More independent adjudication processes and more efficient handling of FTP cases, shorter case times, less expensive unit costs, fewer or equivalent levels of legal challenge to decisions.

**Monitoring information arrangements:** [Provide further details of the planned/existing arrangements in place that will allow a systematic collection systematic collection of monitoring information for future policy review] To be agreed with the GMC.

**Reasons for not planning a PIR:** [If there is no plan to do a PIR please provide reasons here] N/A

Screening template

Title of policy: Fitness to Practise Adjudication for Health Professionals: Assessing different mechanisms for delivery

#### Short description of policy:

Provision was made within the Health and Social Care Act 2008 for the establishment of the Office of the Health Professions Adjudicator (OHPA), to ensure the separation of the adjudication of FTP cases from the investigation of those registered with General Medical Council (GMC) and, in time, the other healthcare regulatory bodies (commencing with the General Optical Council (GOC)). This was in response to a recommendation made in the 5th Report of the Shipman Inquiry.

The previous Administration believed that the creation of OHPA would ensure "public and professional confidence in the independence of the decisions made by the adjudicator".

OHPA became a legal entity on the 25<sup>th</sup> January 2010 and the intention, at that time, was that it would commence operational activities in relation to 'adjudication of fitness to practise cases referred by the GMC' from April 2011, (and subsequently from the GOC at a date not yet determined). Until then, the final adjudicating stage of the FTP process was to remain with the respective regulator.

The Government has reviewed plans for the full implementation of OHPA, in light of developments at the GMC since the Shipman Inquiry. It is not persuaded that there is need, on current available evidence, for a separate adjudication body, and intends to consult on three possible ways forward:

**OPTION 1:** Proceed with OHPA implementation as previously planned - do nothing option\* (\*This option has been labelled as "do nothing" as it is essentially continuing with pre-existing policy, though it is recognised that all three of these options would require some further work in the form of legislation to fully implement);

**OPTION 2:** Repeal legislative provision relating to OHPA and, in separate legislation, take forward steps to enhance independence of adjudication and modernise existing processes at the GMC (and subsequently review whether to also do so for the GOC and other health regulators) - subject to consultation, this is the preferred option. The Government considers that it offers a way to achieve more independent adjudication that is more proportionate than the other proposals; and,

**OPTION 3:** Repeal legislative provision relating to OHPA and take no further action.

Subject to consultation outcomes it is the Government's preferred option to seek to repeal OHPA's enabling legislation and instead work with the GMC to enhance their legal powers. In doing so, the current intention is that the learning derived from the OHPA project would be collated and shared with the GMC, with a view to initiating a programme of modernisation of its legislation on fitness to practise adjudication (the Medical Act 1983 and GMC rules that take their powers from this). It is intended that the vehicle to deliver such modernisation would be amendment to the Medical Act by way of an Order under s.60 of the Health Act 1999.

#### **Overall policy Intent**

The policy intention is subject to consultation outcomes. In terms of the Government's preferred option, the intention is to:

- (i) Repeal OHPA's enabling legislation;
- (ii) Wind up the transitional organisation, and,
- (iii) Reflect the learning of the process of the OHPA project through changes to the Medical Act 1983.

The precise scale of such changes will need to be confirmed and will be subject (in some part) to the drafting of s.60 legislation to modernise the GMC's enabling legislation.

There are rigorous checks and balances in place governing exercise of s.60 powers, to ensure that the views of the public and Parliament are appropriately considered before any legislation can be made. These include:

- A requirement for any draft legislation to be published;
- A requirement that a public consultation on the terms and effects of legislation be conducted for at least three months; and,
- Parliamentary debate on any legislation.

As part of the consultation process the Government would propose to publish an assessment of the economic and equality impacts of the legislation and, similarly, the GMC would intend to consult on, and assess the impact of, such proposals in advance of any s.60 Order.

**Identified stakeholders -** Patients and the public, witnesses and those affected by the performance, conduct and behaviours of practitioners, practitioners, legal representatives and advisers, GMC, other regulators and tribunals, Adjudication Justice and Tribunals Council, OHPA Board and staff, contractors and associates.

Negative impact
How could the policy have a <b>significant</b> negative impact on equality in relation to each area?
Age
None identified (see General Comments below)
Disability
None identified (see General Comments below)
Ethnicity
None identified (see General Comments below)
Gender (including trans-gendered people)
None identified (see General Comments below)
Religion or belief
None identified (see General Comments below) Sexual orientation
None identified (see General Comments below)
Socio-economic groups
None identified (see General Comments below)
<ul> <li>Will the policy create any <b>problems</b> of <b>barriers</b> to any community of group?</li> <li>None Identified (see General Comments below)</li> </ul>
<ul> <li>Will any group be excluded because of the policy? and</li> </ul>
• Will the policy have a negative impact on <b>community relations</b> ?
No evidence to suggest this: See General Comments below
• Will the policy have a negative impact on <b>human rights</b> ?
No evidence to suggest this:
The GMC's current management of adjudication matters are subject to the provisions of the Human Rights Act and there is no substantive evidence (e.g. Court decisions) to suggest that they are not compliant.

The position should be similar for the GOC and other health regulators because their processes should also be compliant with the Human Rights Act where applicable.

• Will the policy have a negative impact on equality to all groups?

#### No evidence to suggest this:

See General Comments below

There is no evidence to suggest that any particular group or community would be more or less impacted by this decision.

#### General comments:

The impact of the policy is that FTP adjudication will remain with the GMC. As a statutory public body the GMC is subject to compliance with existing equality and diversity legislation. The GMC addresses compliance with these obligations through it Equality Scheme<sup>20</sup>

In relation to this scheme the GMC state that the:

"GMC promotes equality and values diversity. While all doctors must meet the minimum competency standards, we want a profession that is able to accommodate people with a range of ambitions, ages, different faiths and backgrounds, those from different racial groups, and those with a disability, not least because varied perspectives will make valuable contributions to the profession and the population it serves.

We have prepared our equality scheme, activities action plan and our equality impact assessment action plan, as part of our business planning process so that all items are monitored as part of our business planning processes. We have also ensured that Directors consider the diversity implications of all objectives and activities when preparing their Directorate Plans to ensure that we identify impact on diversity at an early stage".

The GMC also and has in place an Equality and Diversity Reference Group to advise it on action it needs to undertake to meet commitment to valuing diversity and promoting equality. The Reference Group's advice is also used to ensure that equality and diversity is embedded in the development and review of policies and procedures across the GMC.

There are no identified negative (or positive) impacts surrounding retention of adjudication by the GMC given it maintains the situation currently in place. However, it is expected that revamp of the GMC's processes through a section 60 Order would lead to impacts that would be subject to a separate equality impact assessment.

The position should be similar for the GOC and other health regulators because they are also subject to equality and diversity legislation.

#### Positive impact

Could the policy have a **significant** positive impact on equality by reducing inequalities that already exist? Not in itself. However, the major impact of the policy is that FTP adjudication will remain with the GMC, who have an equality scheme already in place.

The position in this respect and in respect of the each of the duties specified below should be similar for the GOC and other health regulators because they are also subject to equality and diversity legislation. Explain how will it meet our duty to:

#### 1. Promote equal opportunities

GMC Equality Scheme contains provisions to ensure that equal opportunities matters potentially affected by its processes are monitored and identified.

#### 2. Get rid of discrimination

GMC Equality Scheme was implemented following a review of GMC processes to ensure that these were fair, objective, transparent and free from discrimination.

#### 3. Get rid of harassment

GMC Equality Scheme contains provisions to enable harassment to be eliminated as far as is possible.

#### 4. Promote good community relations

The GMC EQIA process described in its Equality Scheme is designed to promote good community relations.

#### 5. Promote **positive attitudes** towards disabled people

GMC Equality Scheme contains provisions to enable promotion of positive attitudes to disability matters

<sup>&</sup>lt;sup>20</sup> Accessible at: http://www.gmc-uk.org/about/equality\_scheme.asp

#### 6. Encourage participation by disabled people

As above.

#### 7. Consider more favourable treatment of disabled people

As above.

#### 8. Promote and protect human rights

The GMC's current management of adjudication matters are subject to the provisions of the Human Rights Act and there is no substantive evidence (e.g. Court decisions) to suggest that they are not compliant. Any proposed steps to refine their processes would be subject to an assessment of Human Rights compliance.

#### Evidence

#### What is the evidence for your answers to the above questions?

Available evidence from the GMC and independently from the Council for Healthcare Regulatory Excellence (CHRE) indicates that such steps are effective.

Legislation confirms that the GOC and other regulators are also subject to duties in respect of equality and diversity.

#### What does available research say?

The following 6 page document sets out the GMC's achievements in this area from 2007-2009: http://www.gmc-uk.org/Equality\_Scheme\_2010\_Annex\_C\_Key\_achievements\_2007\_2009\_.pdf\_29613274.pdf

The following document sets out the GMC's programme of EQIA's for 2010, covering c.25 strands of work, and its ongoing Action Plan on equality and diversity can be accessed at: <a href="http://www.gmc-uk.org/about/equality\_scheme.asp">http://www.gmc-uk.org/about/equality\_scheme.asp</a>

The above demonstrates a clear commitment to equality and diversity, and that appropriate action is being taken to deliver. Independent verification of this is available from CHRE. They note, in their latest annual performance review of the GMC that:

"We consider that the GMC has a real and transparent commitment to evidence based policy development. This commitment is underpinned by a variety of research and engagement activities. ... The outcomes of this work are shared by the GMC internally to ensure that the learning is taken into account in its work and externally to enhance public accountability... The GMC has also undertaken a significant amount of work to embed equality and diversity principles in its work. It established a work programme following an independent review of its policies, practices and attitudes to equality and diversity issues. The programme included the creation of an internal equality and diversity champions network and hosting a seminar to engage with black and ethnic minority doctors. The GMC has also appointed a head of diversity. We note that the GMC is also currently considering the outcomes of its research programme which included looking at why doctors from some backgrounds are more likely to be referred forward to the final stages of the GMC's fitness to practise procedures than doctors from other backgrounds. We are pleased with the GMC's commitment to seeking to ensure that its procedures are free from discrimination".

This independent verification of activities demonstrates expertise by the GMC in this area.

The CHRE report is accessible from:

https://www.chre.org.uk/\_img/pics/library/100701\_Performance\_review\_report\_2009-10.pdf

Legislation confirms that the GOC and other regulators are also subject to duties in respect of equality and diversity. What further research or data do you need to fill any gaps in your understanding of the potential or known effects of the policy?

Subject to the outcomes of consultation, if the Government's preferred option (subject to consultation) is pursued, the learning derived from the OHPA project will be collated and discussed with the GMC with a view to initiating a programme of modernisation of its legislation on fitness to practise adjudication (the Medical Act 1983 and GMC rules that take their powers from this). It is intended that the vehicle to deliver such modernisation would be amendment to the Medical Act by way of an Order under s.60 of the Health Act 1999.

Research and data collection about the impact of this change (retention of adjudication by the GMC under enhanced processes) will be progressed through this vehicle. Consideration can then also be given as to whether to take the same approach in the case of the GOC and other health regulators.

Have you thought about commissioning new data or research? Yes. See above. Screening assessment

Now that you have looked at the evidence, do you think that the policy needs a Full EqIA? No